



CDAO Chicago 2025

Operationalizing AI: Going from AI Strategy to Execution for Driving Tangible Business Impact



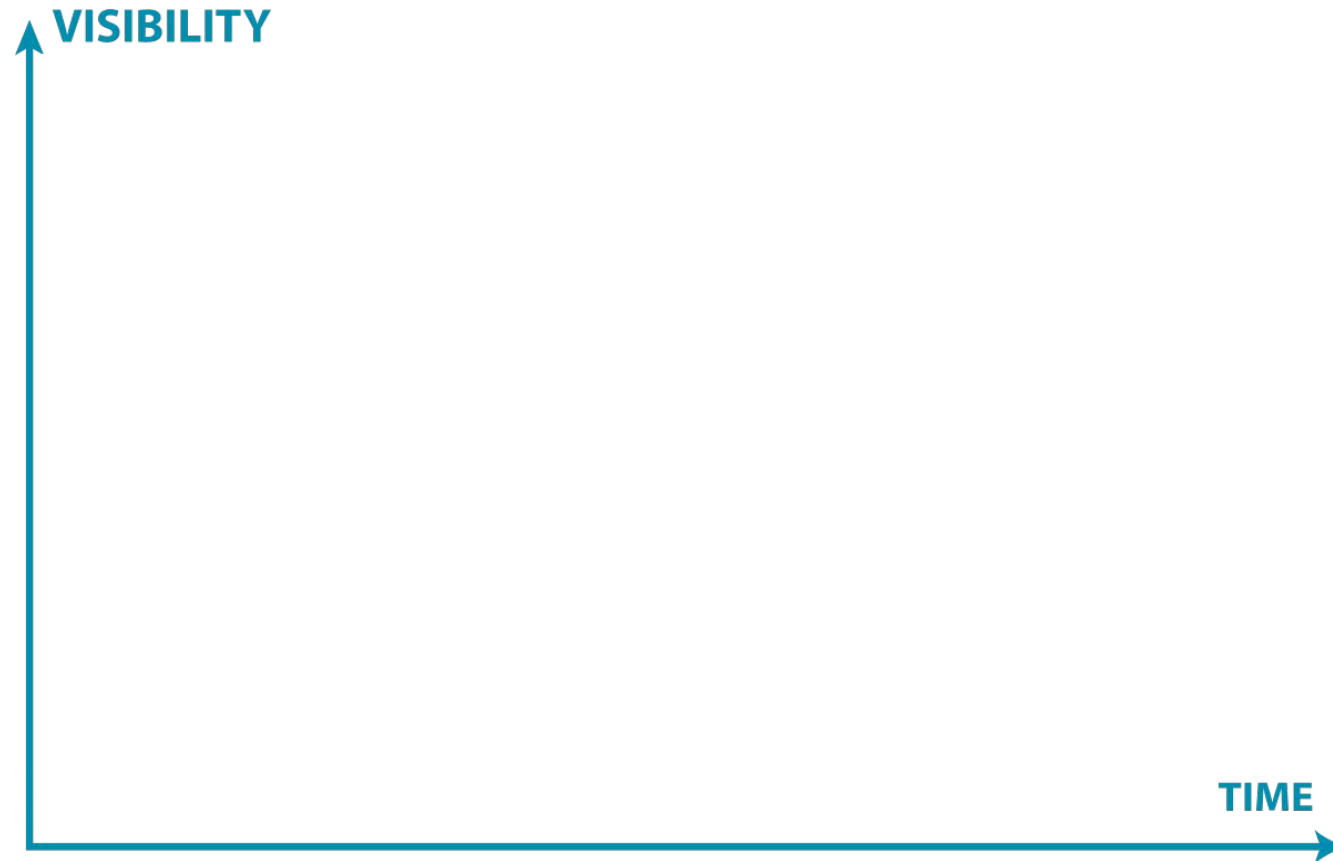
Dr. Ram Singh
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**Our Bearings:
Where we Stand TODAY**

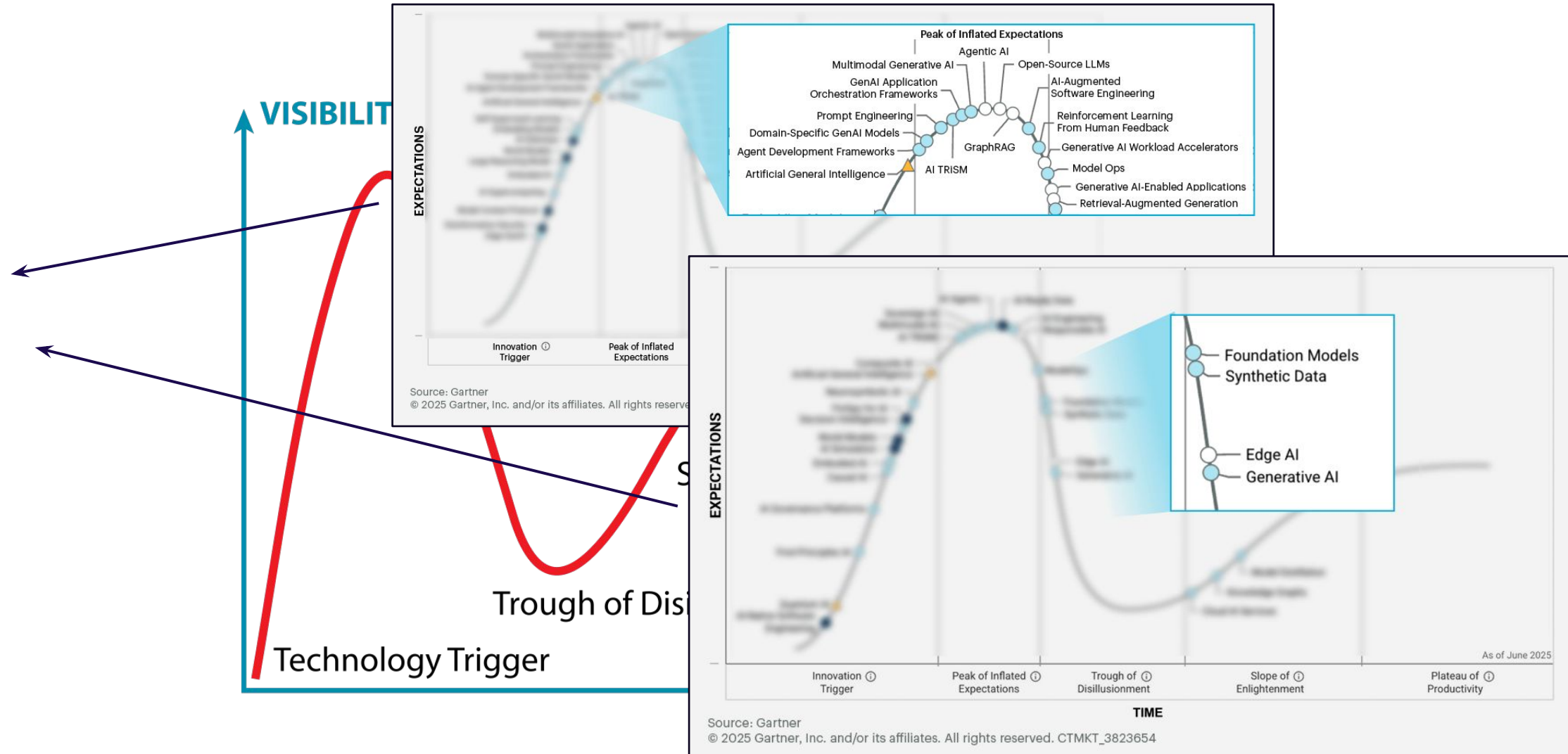
The Gartner Hype Cycle™

Typical phases with any technology driven change



The Gartner Hype Cycle™

Where Gen AI / Traditional AI stand in 2025



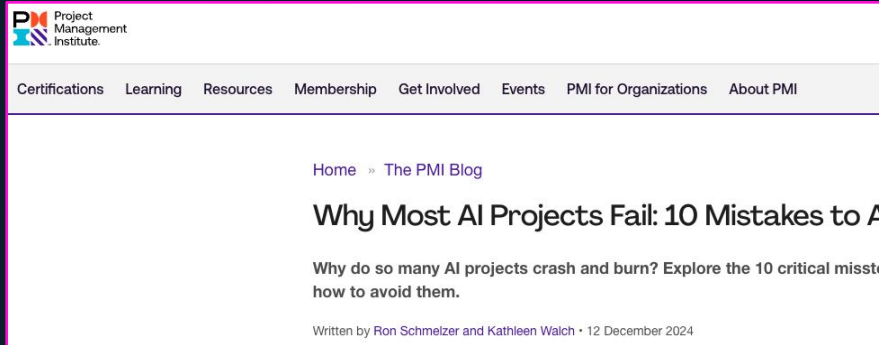
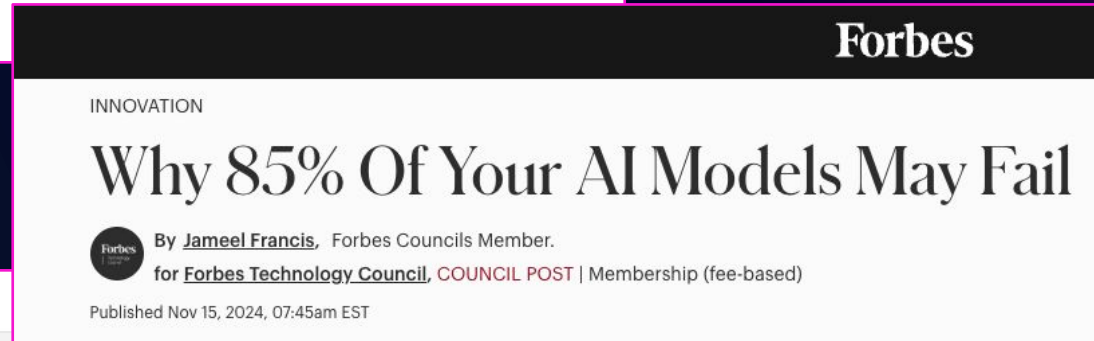
Take it with a grain of salt...

But the chatter has started!

Between 70-85% of GenAI deployment efforts are failing to meet their desired ROI

Are your own employees sabotaging these efforts?

<https://tinyurl.com/2zcsrdkf>



<https://www.pmi.org/blog/why-most-ai-projects-fail>



Research
& Advisory

ClearSight AI

Data
Services

IT Forecasts

White Papers
& Webinars

AI/ML Uncategorized

80% of AI Projects Fail – Why? And What Can We Do About It?

The Execution Approach: Addressing Implications Directly

A deeper dive on implications of known challenges



Use Cases: Siloed or Departmental

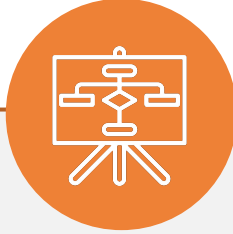
- *Unit-level use cases are likely low-value*
- *Response to pressure / hype over real need*
- *Vetted / sandbox-tested vs. “wrapper” uses*
- *Internal friction / competition*



Outcomes over KPIs

- *Traditional / convenience KPIs don't always ladder well to outcomes*
- *Addressing financial gaps, especially when using labor / time-efficiency metrics*
- *KPIs don't always account for governance restrictions; outcomes do*

A deeper dive on implications of known challenges



Overestimating Readiness

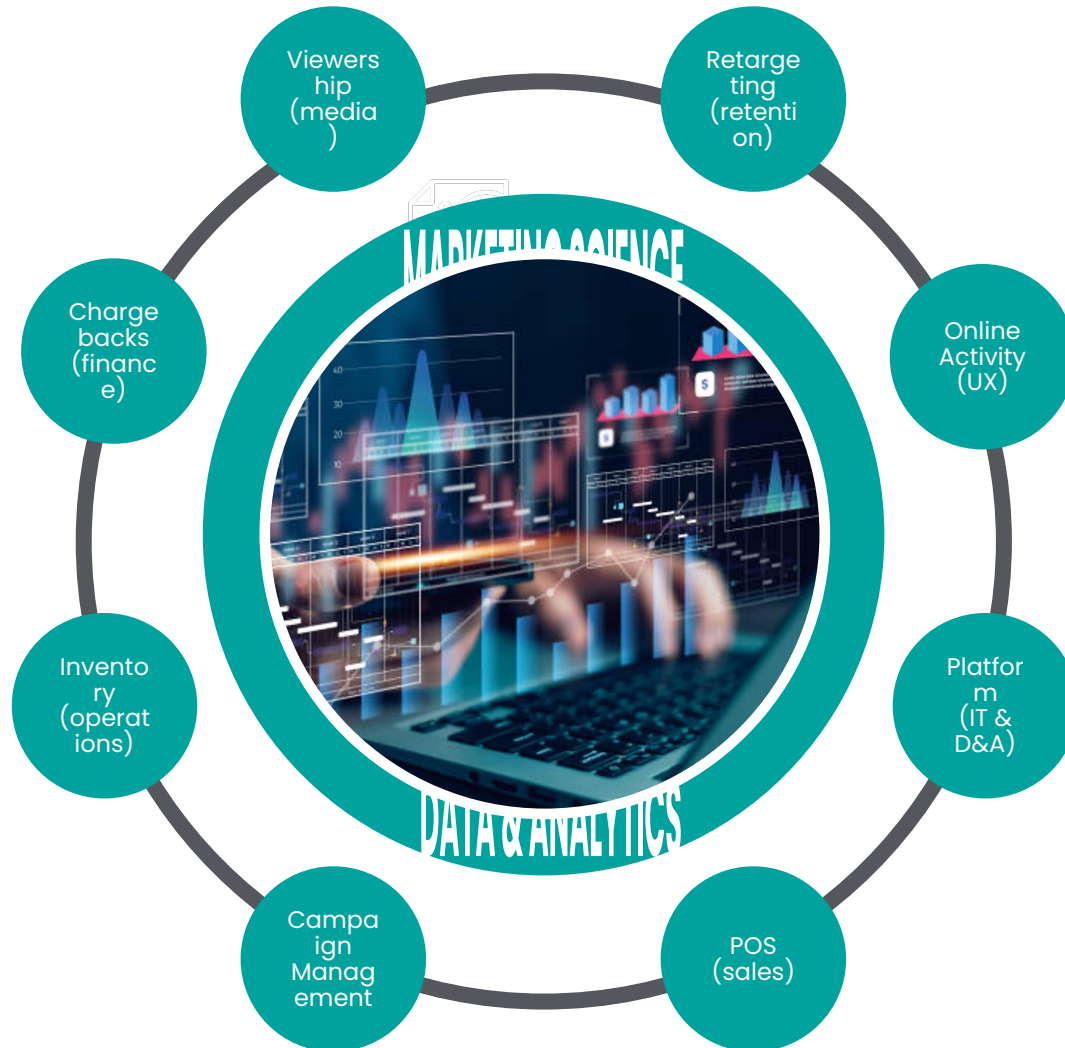
- *Enterprise level alignment on projects*
- *Current vs. future technical architecture*
- *Significant revenue or growth impediments for the organization / category*
- *Level of risk-taking appetite*
- *Governance implications by org / industry*



Leapfrogging the Gaps

- *AI is not an answer for core missing or underdeveloped solutions*
- *Gap between explainability and recommendations*
- *Process / solutions for recalibration or correction of outputs*
- *Size of the differentiation moat*

My Key Takeaways & Insights



Finding related key needs across organization to secure and right-size investment

A holistic view for use case selection

Numerous **internal joint development explorations** before development

Tough discussion on **overlap and value assignment**

Willingness to **forego / minimize attribution** in favor of building trust & reliance

Moving up KPIs to align to organizational outcomes

Channel expansion
to pull levers that will
drive incrementality

Approach	Proposed Change	Business Impact
Segment Refinement & Acquisition		47% reduction in wasted spend
Select Inventory Sources		28% Increase in RoAS
Placement Prioritization & Bidding		22% Increase in Promoted RoAS
Sales Messaging		Reduce time spent, and iterate on creative learnings

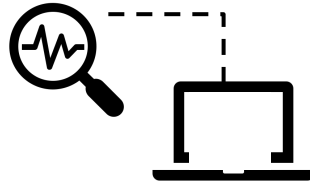
Value Extraction is a Team Sport

Find efficiencies on your team to support building composable (ML) enterprise modules



HOW DO WE DO IT?

Scratch build specific connectors



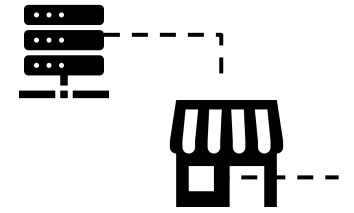
Enable functionality for media & CX team

Unify dataset and index



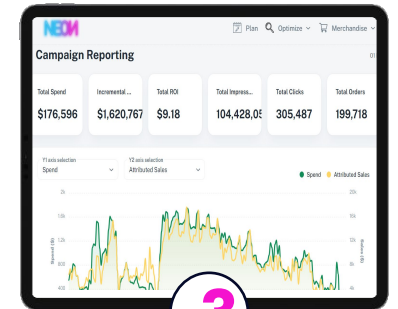
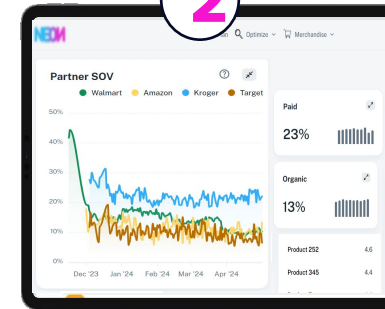
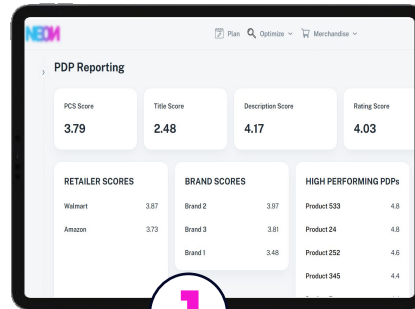
Process data daily

Pushed to shared access



Publish standard optimize routines

HOW CAN I USE IT?



WHAT CAN I EXPECT?

+1,400

Avg. search rank improvement

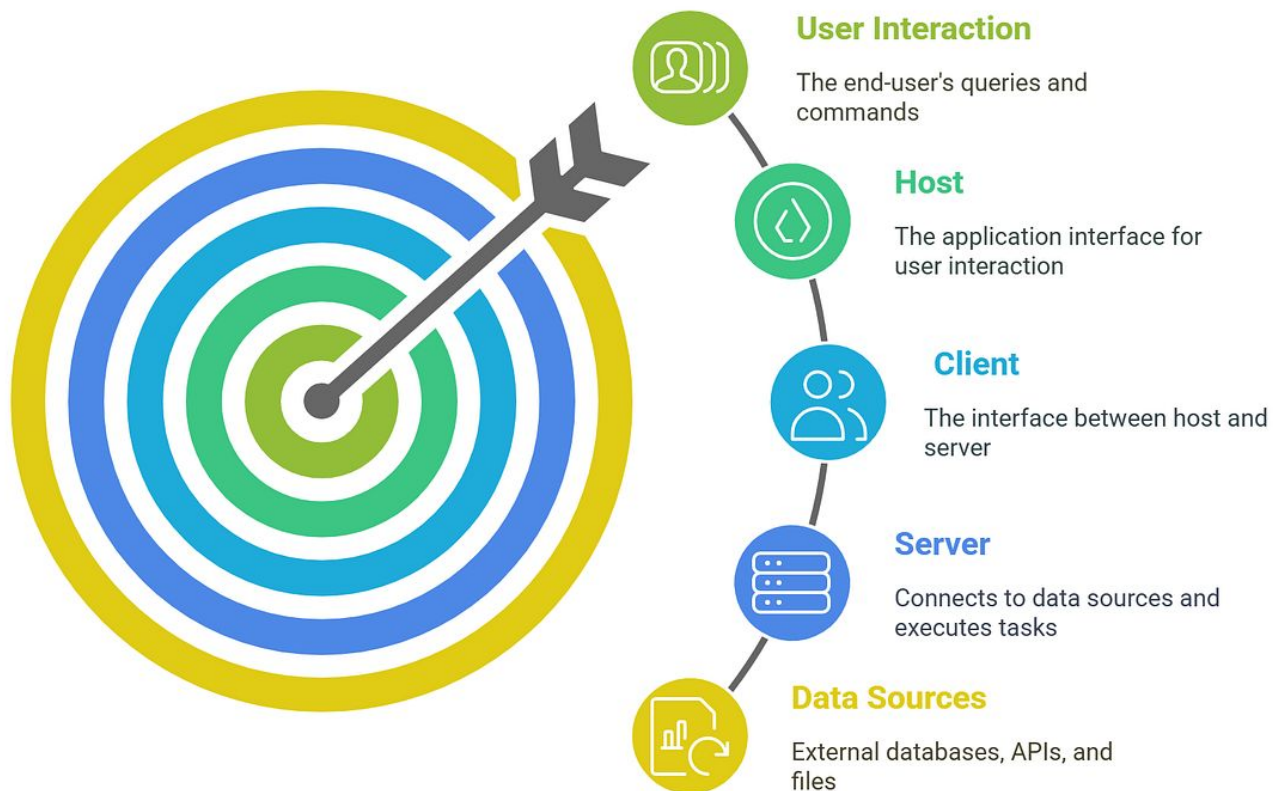
2X

Increase in incremental sales

+23%

Increase in week-on-week traffic

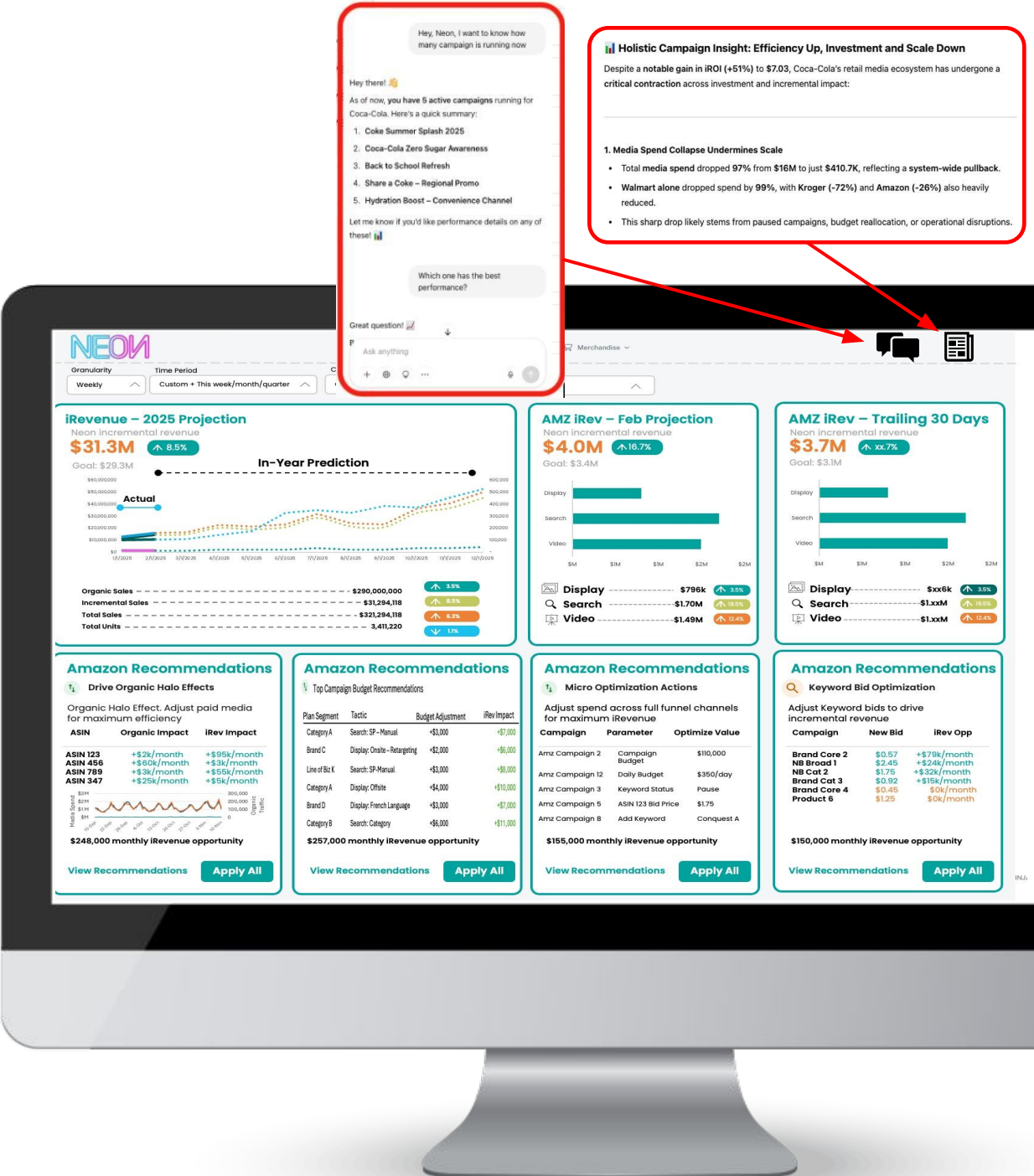
Model Context Protocol (MCP) Architecture



**Technical expertise,
somewhere on the
(distributed) team,
is critical**

**Using the right architecture
and composable solutions is a
requirement for Enterprise
Value Creation with AI**

Enterprise applications can use Gen AI to simplify delivery of created value



In Closing:

Prioritize the following to deliver tangible value with AI:

1. Evaluate readiness, and prioritize projects to fill the gap
2. Align and report on key business outcomes
3. Create an implementation plan including cross-functional solutions
4. Ensure value creation is a tight but portfolio metric. Don't over-index on attribution of benefit
5. Technical skills is a "must have"
6. Use AI wrappers to deliver the created value

Thank You

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